



UNIVERSITY OF TORONTO  
FACULTY OF ARTS & SCIENCE

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**CPAD # 3-2010-11**

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## Memorandum

Date: 21 July 2010

To: Council of Chairs, Principals and Academic Directors  
Coalition of Arts and Science Directors  
All Faculty and Staff in the Faculty of Arts and Science

From: Meric S. Gertler, FRSC  
Dean and Professor of Geography and Planning  
Goldring Chair in Canadian Studies

**Re: FAS Academic Planning - Update**

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I am writing to update you on Academic Planning in the Faculty of Arts & Science.

As you know, the Faculty of Arts and Science Academic Plan 2010-2015 was released earlier this month and sent to all of you. It is posted at [www.artsci.utoronto.ca](http://www.artsci.utoronto.ca) and provides the broader context and rationale for our recommendations. Our planning exercise followed a process recommended by the Faculty's external reviewers. The 80 plans generated by every department, college, centre, institute and program in the Faculty were carefully considered by a strategic planning committee composed of leaders from the humanities, social sciences, sciences, the colleges, and the Dean's Office. The recently released document represents a synthesis of these deliberations and the committee's recommendations.

In the coming weeks and months, the Faculty will convene a full public discussion of the plan and its detailed proposals. Major recommendations will also be subject to the normal governance processes of the University of Toronto, which will provide further opportunities for discussion and debate. In the meantime, I am already in discussion with department chairs, college principals, centre and institute directors, individual faculty, staff and students, as well as the Provost. My office will ensure that the views and concerns of all relevant stakeholders are part of the deliberation on our proposals.

That is, the consultation part of the process is just beginning. The recommendations arising from the plan, as well as the nature of any alternative structures, will be fully and genuinely debated by our community in the coming months.

I welcome your interest and thoughts as we move forward in this process.